Active Bystanders

Have you witnessed hostile, intimidating, or threatening behavior? Bystanders have an important role to play in improving the learning and working conditions at the University. If you are able to “speak up,” there can be many benefits from your actions. If you are in a position of leadership or an opinion leader in your group, others may look to you for guidance on how to respond. You have a responsibility to ensure a positive environment for residents.

Toxic Behavior (www.sos.umn.edu/stafffaculty/Toxic Behavior.pdf) can be very destructive and cause harm if allowed to continue unchecked. Active bystanders can participate directly and indirectly to address this problem.

When you observe shouting, belittling, or threatening conversations on campus, please consider taking action. Ask yourself:

- What is my role?
- Who is in a good position to help me address this problem?
- Whom can I trust to advise or help me with this situation?
- How can I take action without making matters worse?
- What do I hope to accomplish?

Direct Intervention

If I observe a conversation that includes shouting, belittling, or threatening comments, what can I do? You might try ignoring the argument, joining the conversation and shifting the focus to a neutral topic, distracting the parties, or diffusing the situation by saying something like:

- Are either of you planning on going to the seminar this afternoon?
- Have either of you seen ________? I’ve been looking for them all morning.
- Could I get your help on ____________________?

Or you may choose to acknowledge that you have overheard the conversation by reflecting back to the parties:

- I see that you are having a discussion...
- Excuse me if I am interrupting a private conversation. I overheard...
- What I just heard makes me feel uncomfortable...
Active Bystanders: If you SEE something – SAY something

These statements may alert the parties to your presence in a non-threatening way. Depending on the response, you may wish to add:

- I was just going to grab a coffee. Would either of you like to join me?
- Is there anything I can do to be helpful?

In extreme cases, the discussion may escalate to a level where you (as a bystander) are uncomfortable and believe someone's safety is at risk. In these cases, you may inform the parties you are uncomfortable with what is happening. Consider leaving to get immediate help.

Options for Following Up

Afterwards, you may wish to talk with one or both of the parties. Some of the issues you may focus on are:

- Here is what I observed.
- Here is how it made me feel.
- How can we work together to address this problem?

These examples may help you in a conversation with one of the people in the argument you witnessed:

- I came into the room when you were talking with __________, and the conversation made me feel pretty uncomfortable.
- How did you feel about what happened then?
- Let’s think about the resources and options for us in trying to address the problem.
- Are you interested in taking some action to address these concerns?

Another strategy is to talk with trusted colleagues who may have observed the behavior. Ask about possible resources and options. See the Quick Reference Guide for guidance on how to handle reports of toxic behavior (www.sos.umn.edu/stafffaculty/Responding.pdf).

Consider getting help from an informal, confidential resource about other intervention strategies:

<table>
<thead>
<tr>
<th>Student Conflict Resolution Center (SCRC)</th>
<th>Office for Conflict Resolution (OCR)</th>
<th>Louis J. Ling, M.D. Assoc. Dean for Graduate Medical Education</th>
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</thead>
<tbody>
<tr>
<td>254 Appleby Hall</td>
<td>662 Heller Hall</td>
<td>B644 Mayo</td>
</tr>
<tr>
<td>Phone: 612-624-7272</td>
<td>Phone: 612-624-1030</td>
<td>Phone: 612-626-4009</td>
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